## **Balance Sheet**

## The Japanese Institute of Decision

Assets	2011 Jul 2015 Sep.	2011 Jul 2015 Dec.	2011 Jul 2016 Mar.	2011 Jul 2016 Jun.
Liquid Assets				
Cash	¥83,057	¥78,797	¥76,033	¥63,933
Account receivable	¥0	¥0	¥0	¥0
Total Liquid Assets	¥83,057	¥78,797	¥76,033	¥63,933
Fixed Assets				
Tangible Fixed Asset				
Plant	¥27,390	¥27,390	¥27,390	¥16,185
Equipment	¥19,546	¥19,546	¥17,051	¥23,432
Total Fixed Assets	¥46,936	¥46,936	¥44,441	¥39,617
Total Assets	¥129,993	¥125,733	¥120,474	¥103,550
Liabilities and Net Worth	2011 Jul 2015 Sep.	2011 Jul 2015 Dec.	2011 Jul 2016 Mar.	2011 Jul 2016 Jun.

Liabilities and Net Worth	2011 Jul 2015 Sep.	2011 Jul 2015 Dec.	2011 Jul 2016 Mar.	2011 Jul 2016 Jun.
Liabilities				
Liquid Liabilities				
Short term debt	¥80,000	¥80,000	¥80,000	¥80,000
Total Liabilities	¥80,000	¥80,000	¥80,000	¥80,000
Net Worth				
Net Worth Brought Forward	¥58,025	¥58,025	¥58,025	¥58,025
Current Term Net Worth Fluctuation	(¥8,032)	(¥12,292)	(¥17,551)	(¥34,475)
Total Net Worth	¥49,993	¥45,733	¥40,474	¥23,550
Total Liabilities and Net Worth	¥129,993	¥125,733	¥120,474	¥103,550